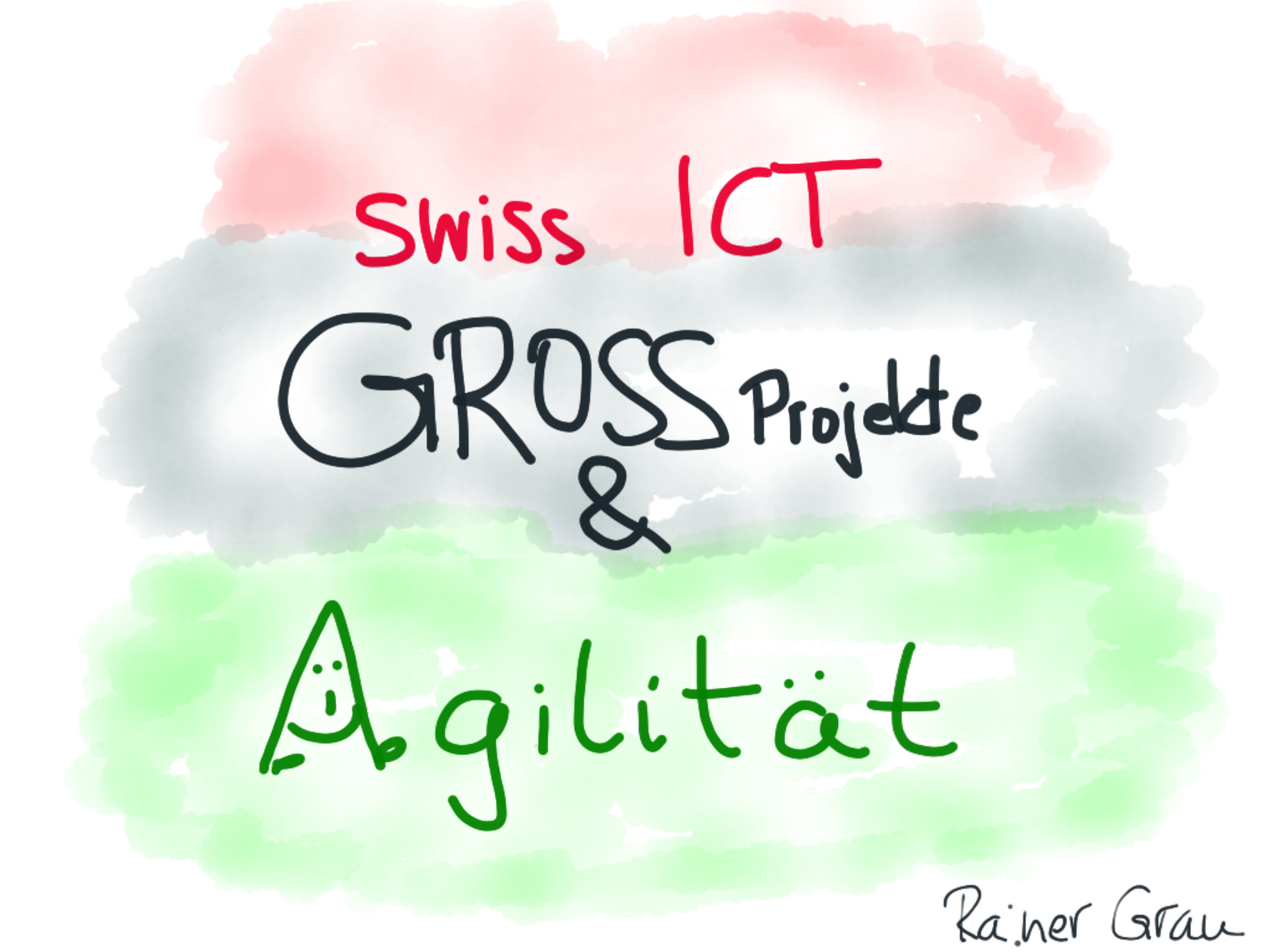




Swiss ICT

GROSS Projekte
&

Agilität

Rainer Grau

Typical Business Portfolio

Program 1

Product 0.
Program 2
Mgmt

Program 2

Project 1

Project 2

Project 3

Maintenance

2012

2013

2014

Time

Typical Business Portfolio

Product 0.
Program 2
Mgmt

Program 1

Program 2

Project 1

Project 2

Project 3

Maintenance

2012

2013

2014

Time

Terrific ideas & concepts exist

Scrum

Kanban

Disciplined agile Delivery

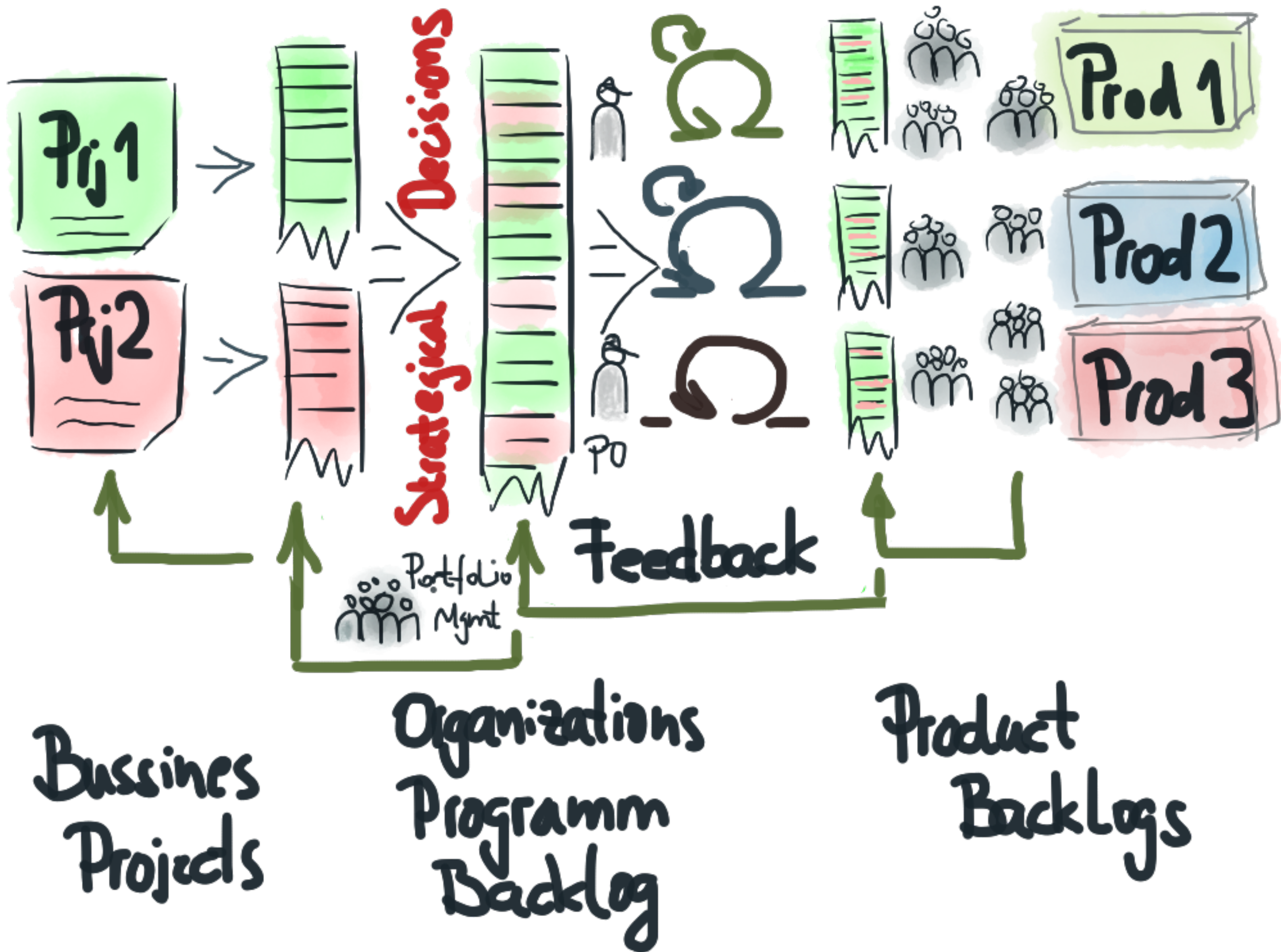
Scaled agile Framework

DSDM

An
example ?



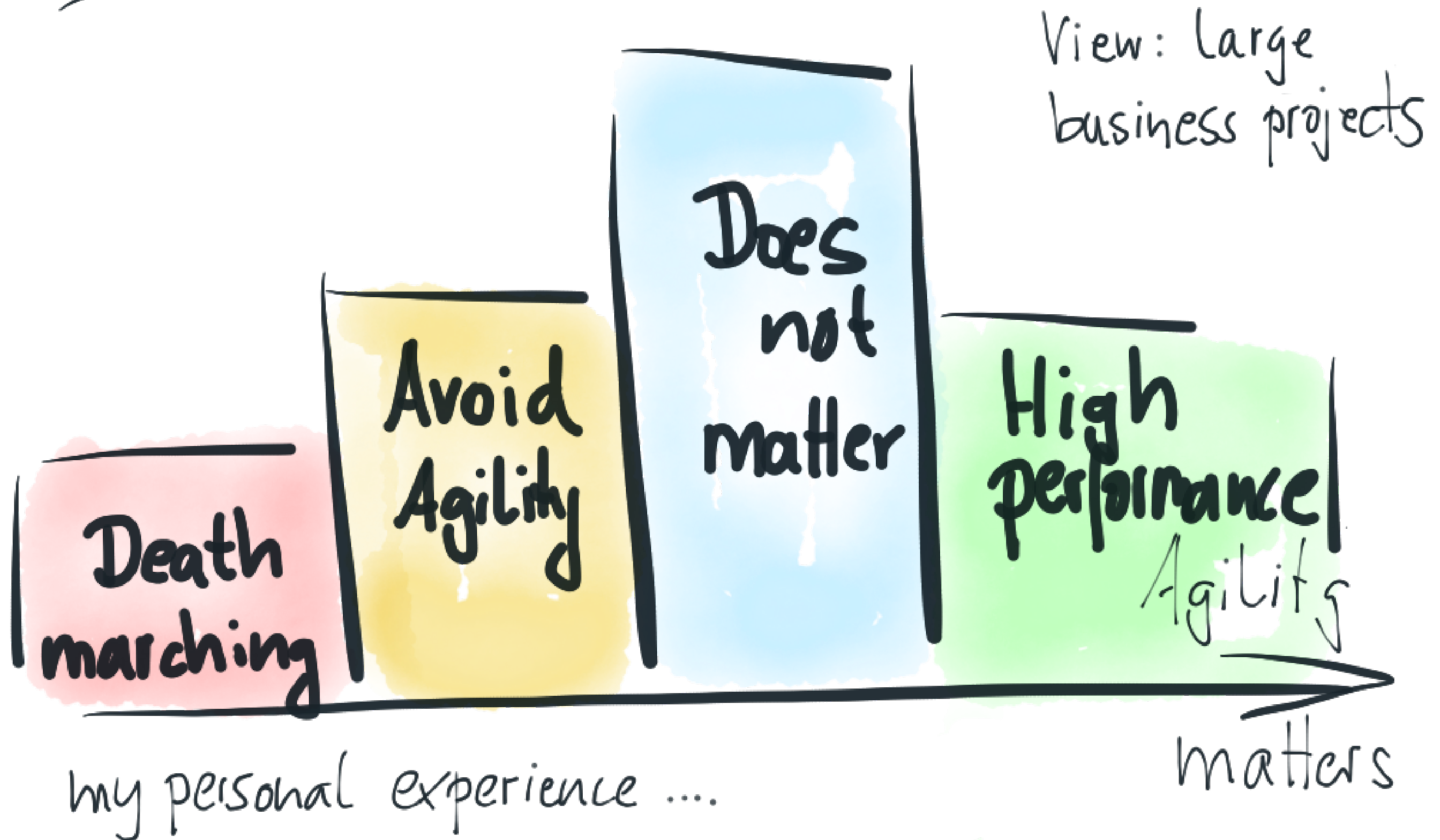
aligned to the scaled agile FW



So, why not
using agile
Methods in
every single
Project



Project Categories



When

to



run

Overloaded track

Hired Team

Missing PO

Environmental Factors

Slaging
Pain

No strategic
alignment

Knowledge
no value

Coaching &
training
Dept

Resource
Pools

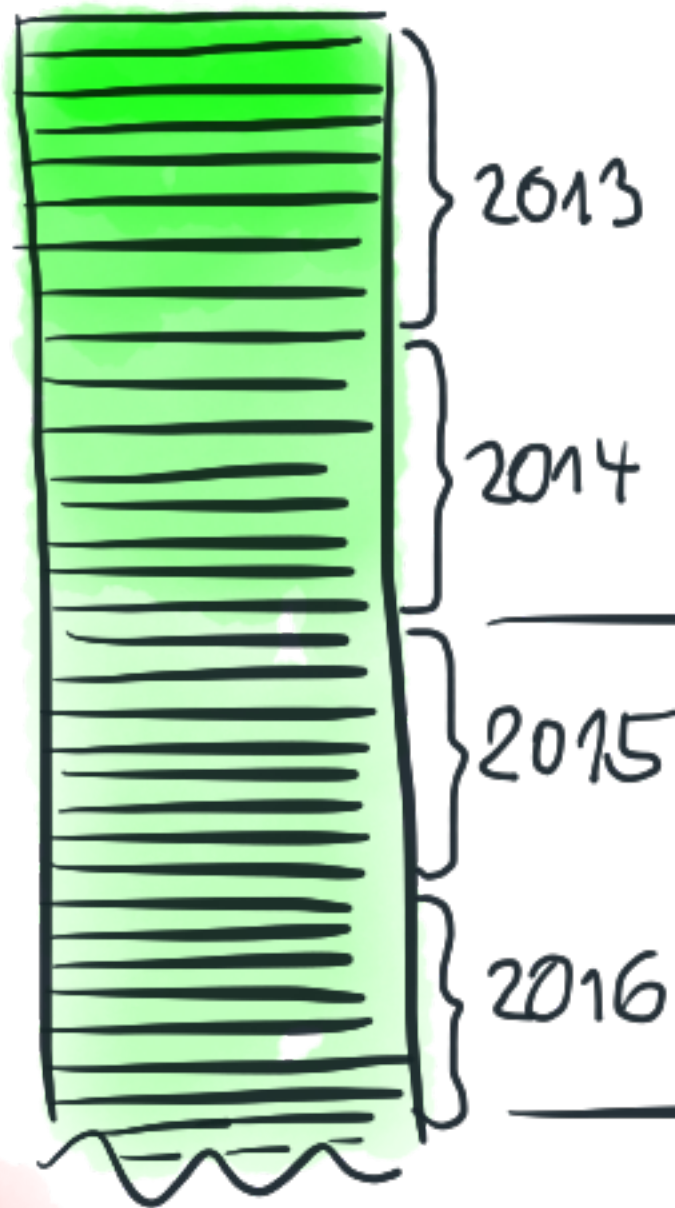


Backlog



Business

Case: Large Insurance



Big Bang

Crash



Overloaded truck





Procurement



Project Leads

Supplier A



Team?



Supplier B



Supplier C



Supplier D

Case: Transport Company

Hired Team 

Business  Project Lead

IT Project  Lead *Team?!*

BA 

$$2 \times 0.5$$

RE 

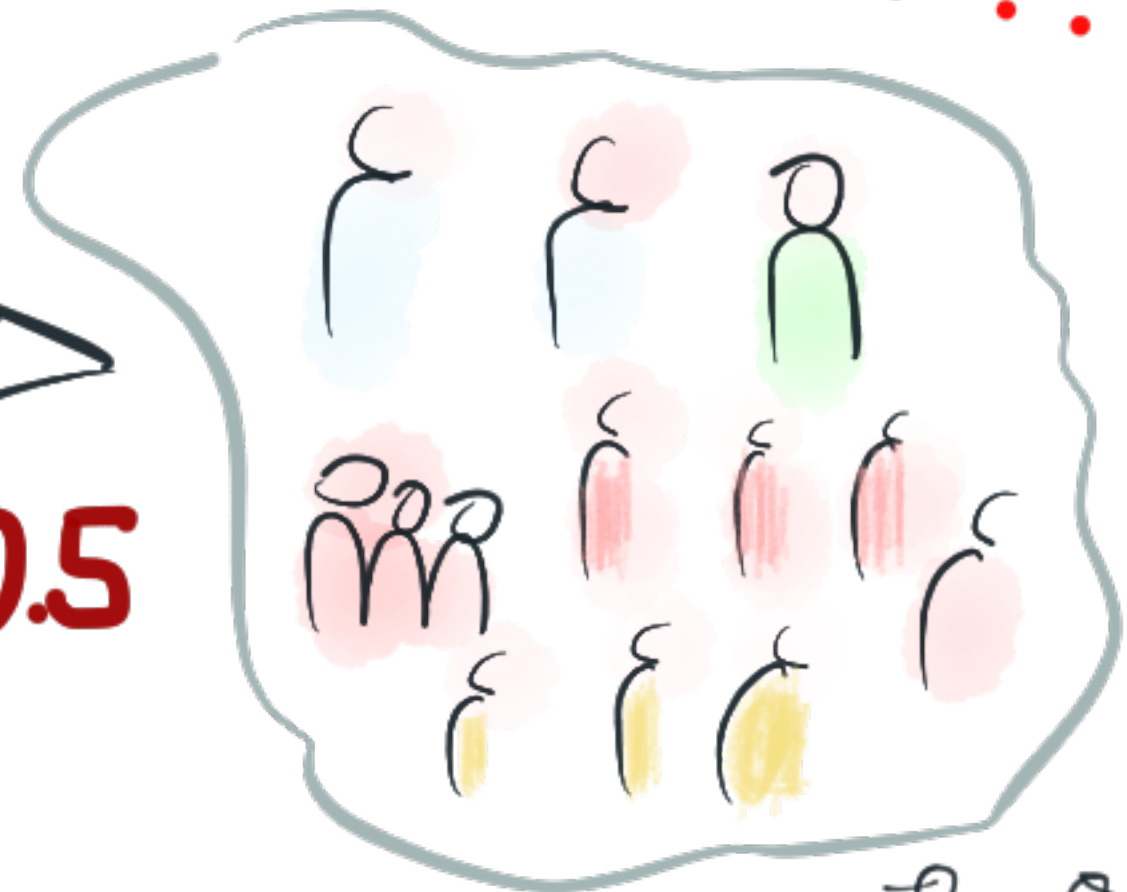
$$1 \times 1.0$$

DEV 

$$3 \times 1.0 + 4 \times 0.5$$

TST 

$$3 \times 0.5$$



Case: Banking

Resource Pools  

Who!



Business

2
Cares

Program

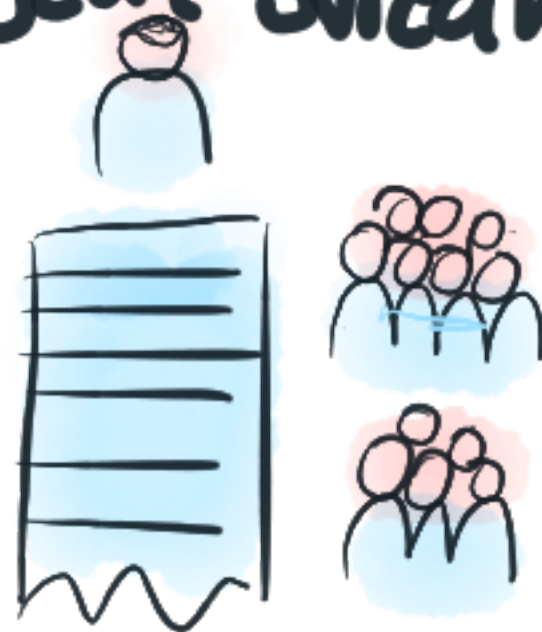


Admin

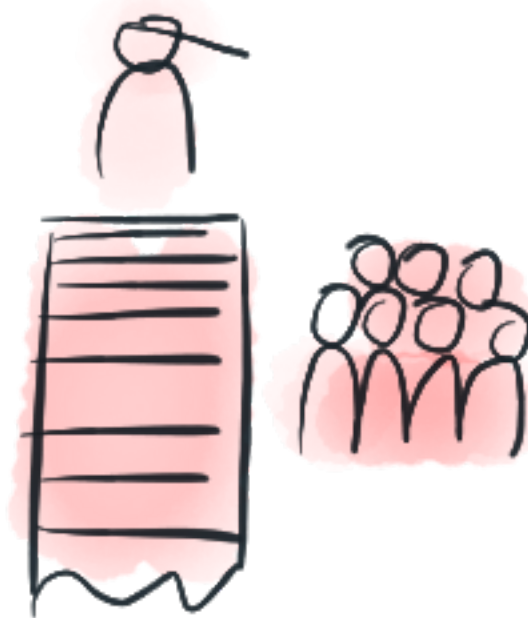
Green Stream



Blue Stream



Red Stream



Case: Financial Services

Missing PO





Program

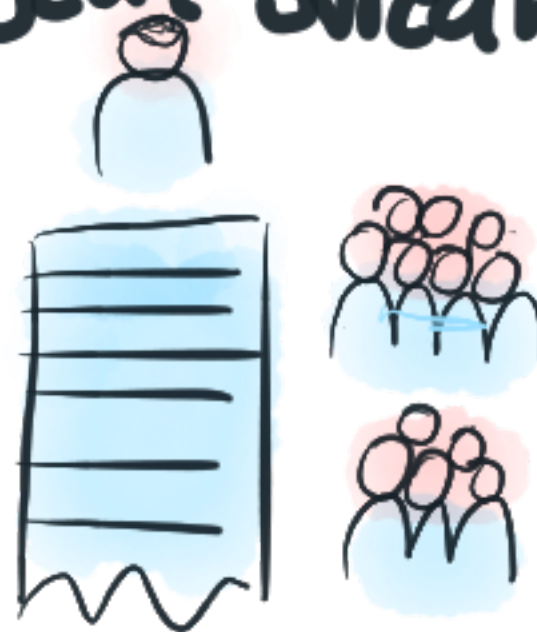


Admin

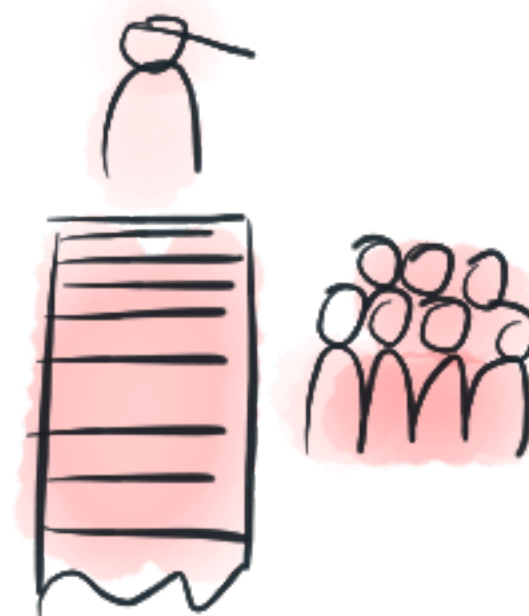
Green Stream



Blue Stream



Red Stream



Case: Government

No strategic alignment



(IT Proxy) Product Owner



The agile development blackbox



Host
manual
testing
offshore
testing
Testing
Services
Test
Data

Organizational
Operation
Firewall

Operation

Case: Financial Services

Staging Pain



Investments in ...

↙ Optimal Balance

People &
Knowledge



Tools &
Processes



Re-Organization
&
Infrastructure

Case: So many ...

Knowledge no value



Agility

Company
History

Mind Set

Domain

Large

Size

Project

Stakeholder

Environment

Culture

Large agile projects succeed...

...when the organizational
culture fit exists

...when the pain reaches
the CEO Level

My personal experience